




MANAGEMENT RESPONSE

Evaluation Title:	Development and implementation of PPP international standards in support of the Sustainable Development Goals		
Period of Review:	July 2015 – September 2017		
Date of Evaluation Report:	22/05/2019		
Approved by	Catherine Haswell Chief, Programme Management Unit	Date	Signature
		23/05/2019	
Cleared by:	OiC of Economic Cooperation and Trade Division Maria Rosaria Ceccarelli	23/05/2019	
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Recommendation 1:

UNECE should continue to contribute on refining universal standards in People-first PPPs.

Management Response:

UNECE accepts this recommendation. The UNECE has a mandate to develop international standards on People-first PPPs. The next batch of standards on urban rail, water and sanitation, a model PPP/concession law, and the impact assessment tool are expected to be presented to the Working Party on PPPs at its next session in December 2019.

Follow up actions and responsibilities:

To implement this recommendation is an ongoing work. The responsibilities fall within the remit of the Cooperation and Partnerships Section (Geoffrey Hamilton)

Recommendation 2:

Team leaders and consultants coming from the private sector should be remunerated, so UNECE could leverage on quality and timing.

Management Response:

UNECE partially agrees with this recommendation. This course of action needs to be discussed and agreed by the UNECE intergovernmental process and extra budgetary funding needs to be raised for this purpose.

Follow up actions and responsibilities:

The recommendation will be submitted to the Bureau of the Working Party on PPPs for its consideration at its next meeting in the Autumn on 2019. The responsibilities fall within the remit of the Cooperation and Partnerships Section (Geoffrey Hamilton)

Recommendation 3:

UNECE should perform an internal assessment of the projects implemented within the Economic Cooperation and Trade Division, in order to establish the suitable number and size of projects managed in parallel by the staff.

Management Response:

UNECE partially agrees with this recommendation. The number and size of projects depend on extra budgetary resources raised by the secretariat and approved by the member States. On his part, the Chief of the Cooperation and Partnerships Section will ensure that the work load pertaining to the implementation of projects within the Section is adequately distributed among staff on the basis of seniority and experience.

Follow up actions and responsibilities:

To implement this recommendation is an ongoing work. The responsibilities fall within the remit of the Cooperation and Partnerships Section (Geoffrey Hamilton)

Recommendation 4a:

Gender relevant considerations should be systematically considered by UNECE in designing, implementing and reporting of similar projects.

Management Response:

UNECE accepts this recommendation. A gender component is mandatory for every project presented to the Executive Committee since 2018.

Follow up actions and responsibilities:

To implement this recommendation is ongoing work. The responsibilities fall within the remit of the Cooperation and Partnerships Section (Geoffrey Hamilton)

Recommendation 4b:

Future similar projects (related especially to People-first PPPs) should take into consideration (both in the design stage, as well as during implementation) new findings related to the impact of development programmes related to extreme poverty and human rights.

Management Response:

UNECE accepts this recommendation. The People-first approach advocated by UNECE is envisaged to help eradicating poverty through better sustainable infrastructure projects and improved public services in full respect of fundamental human rights.

Follow up actions and responsibilities:

To implement this recommendation is ongoing work starting from projects prepared in 2019. The responsibilities fall within the remit of the Cooperation and Partnerships Section (Geoffrey Hamilton)

Recommendation 5:

Similar projects should consider, in the design stage, an analysis of the effects at outcome (and impact level, if justified).

Management Response:

UNECE accepts this recommendation. At the design stage of future similar projects we will consider an analysis of the effects at outcome and impact level.

Follow up actions and responsibilities:

To implement this recommendation is ongoing work starting from projects prepared in 2019. The responsibilities fall within the remit of the Cooperation and Partnerships Section (Geoffrey Hamilton)