

unity, solidarity, universality

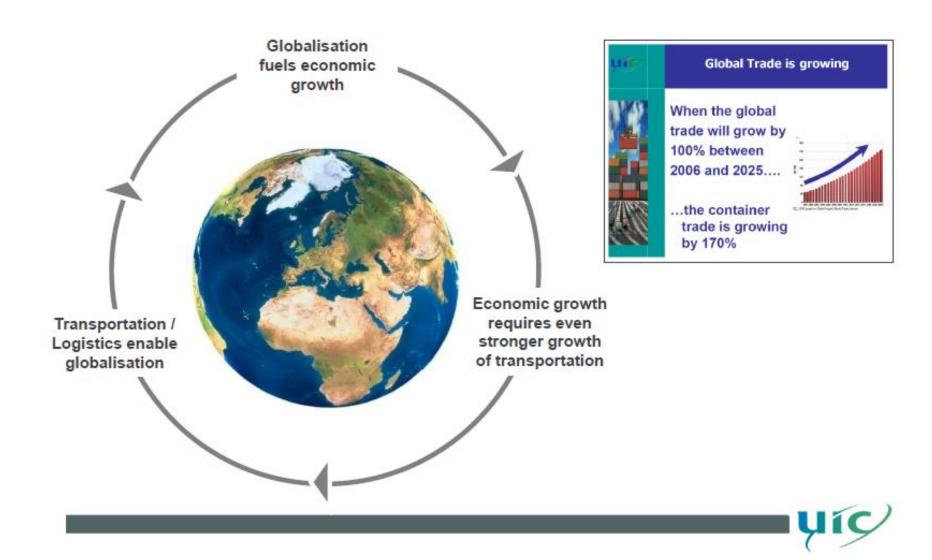
Making Rail Competitive for Passengers & Freight on interoperable Euro-Asia Infrastructure

Vincent VU

UIC – Director Institutional Relations

Geneva – February 5th 2014 © UIC 5/2/2014

Global trade is growing and fuels the need for transportation: "global logistics has to fit with local logistics"



Rail can be used to support the transportation required by globalisation:

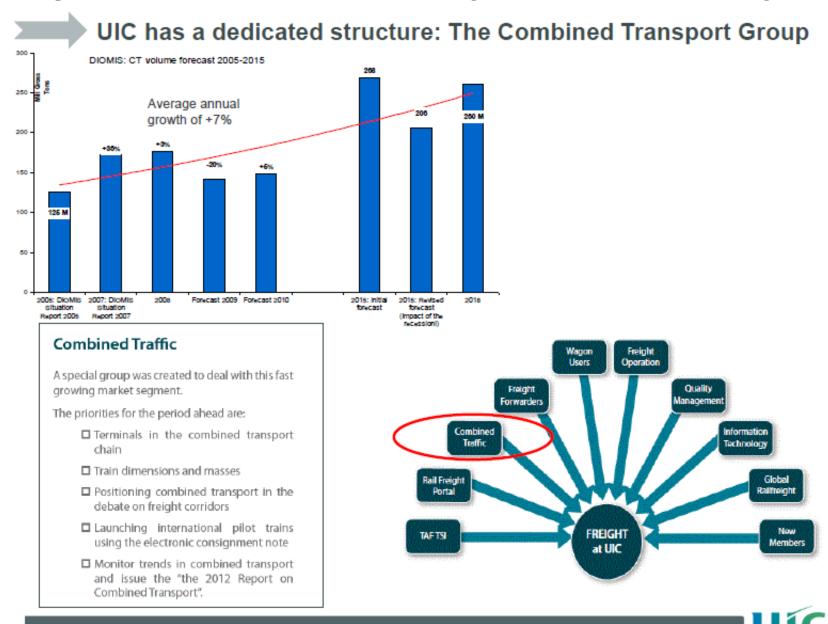


combined transport is part of the logistics solution

Segments	Commodities	Share of volume	Competitive environment
Full Train	Coal, Steel Construction materials	~ 35 %	 ✓ Traditionally barge Competition ✓ Focus of intra-modal rail competition ✓ Price decline
Single Wagon Load	Chemicals Paper and pulp	~ 50 %	 Focus of road competition Complex production process, high barriers to entry
Intermodal	Finished goods Containerized goods	~ 15 %	 ✓ Strong road competition ✓ Subsidized in several geographies



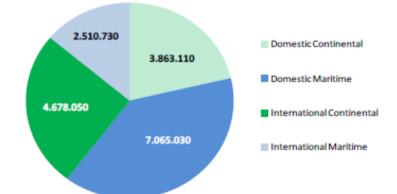
Steady increase for combined transport volumes in Europe



Unaccompanied Combined Transport Volumes, 2011

2011: new record high with 18 Mio TEU

CT market	Continental	Maritime	Total
segment		(TEU)	
Domestic CT	3.863.110	7.065.030	10.928.140
International CT	4.678.050	2.510.730	7.188.780
Total CT	8.541.160	9.575.760	18.116.920



TEU carried by CT market segment, 2011

CT market	Contir	Continental		Maritime		Total		
segment	2009	2011	2009	2011	2009	2011	2011/2009	
Domestic CT	3,010	3,863	6,442	7,065	9,452	10,928	15,6%	
International CT	3,708	4,678	2,416	2,511	6,124	7,189	17,4%	
Total CT	6,718	8,541	8,858	9,576	15,576	18,117	16,3%	

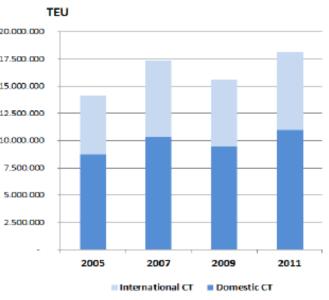
Maritime/hinterland continues to keep its leading position with a share of 53% yet slight decline vs. 2009
 Domestic maritime still largest market segment
 Continental witnessed strongest growth rate

Source: UIC "2012 Report on Combined Transport in Europe" by KombiConsult

Unaccompanied Combined Transport Volumes

TEU carried by CT market segment, 2005-2011

CT market		TEU			
segment	2005	2007	2009	2011	2011/2005
Domestic CT	8.708.170	10.367.810	9.451.870	10.928.140	25,5%
International CT	5.378.880	7.007.250	6.123.280	7.188.780	33,6%
Total CT	14.087.050	17.375.060	15.575.150	18.116.920	28,6%



>In 2011, CT industry was able to recover from the 2009 worldwide economic downturn: all-time high with 18.1 million TEU.

Compared to 2005 when the first report was issued, the total unaccompanied volume rose by 28.6% in the period to 2011.

>On cross-border services +33.6%

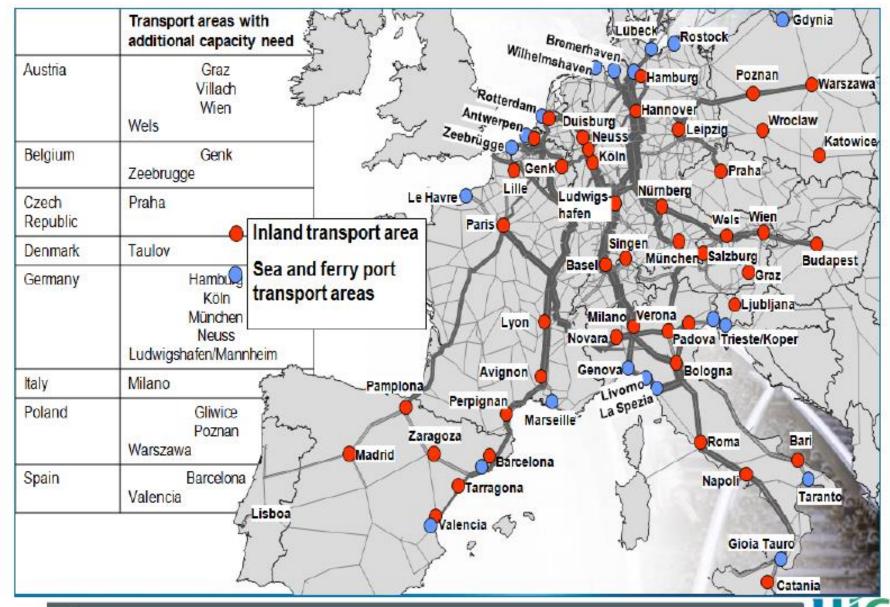
Total domestic volume +25.5%,

Situation in Europe: dense and shared network

Main axes with bottlenecks Germany Hamburg hein/Main Köln – Rhein/Main Köln – Rhein/Main Saarbrücken – Stuttgart France Metz – Dijon Lyon – Avignon Paris – Orléans – Tours Belgium Freight corridors from/to Antwerp Switzerland Greater Basel area Spain Barcelona-Tarragona Image: Status and the status and th		and the	and the f			0 EF
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11 70% - 84% 103 - 146			2 ~	2		> 173 trains per day and direction
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Source :UIC Capacity study

Top terminal areas and seaport-related terminals

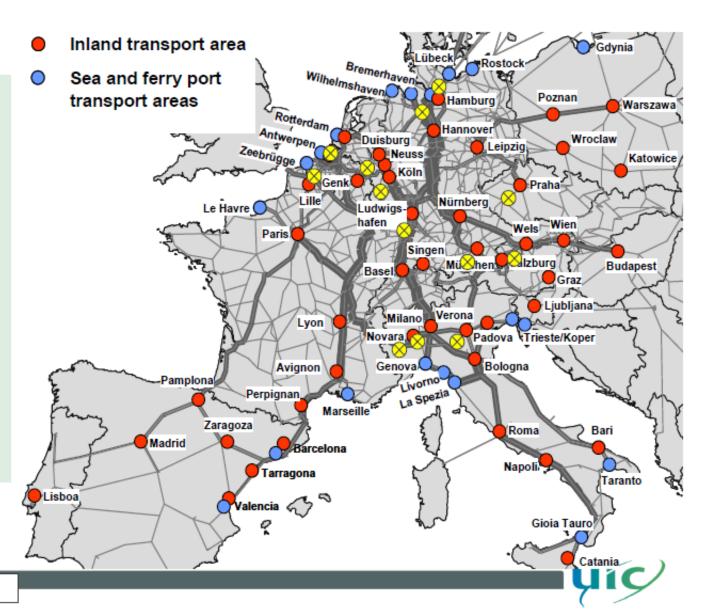


Need to build an infra- & operator-efficient CT network

Industrialized production

- multi-frequency shuttle & direct services between key economic areas
- small- and medium-size areas served by shuttle via gateway/hub
- high level of interconnectivity at hubs

Etc.



ITALY: a network of Interporti

□Scattered production areas

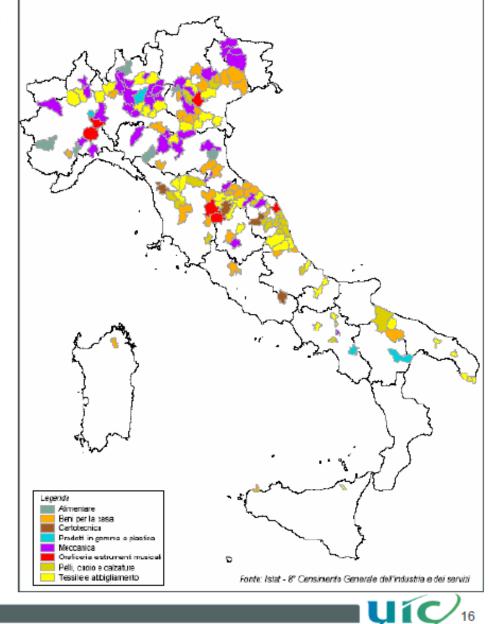
Economy struggling: need for efficient and cost effective distribution solutions

□Reorganization of rail services:

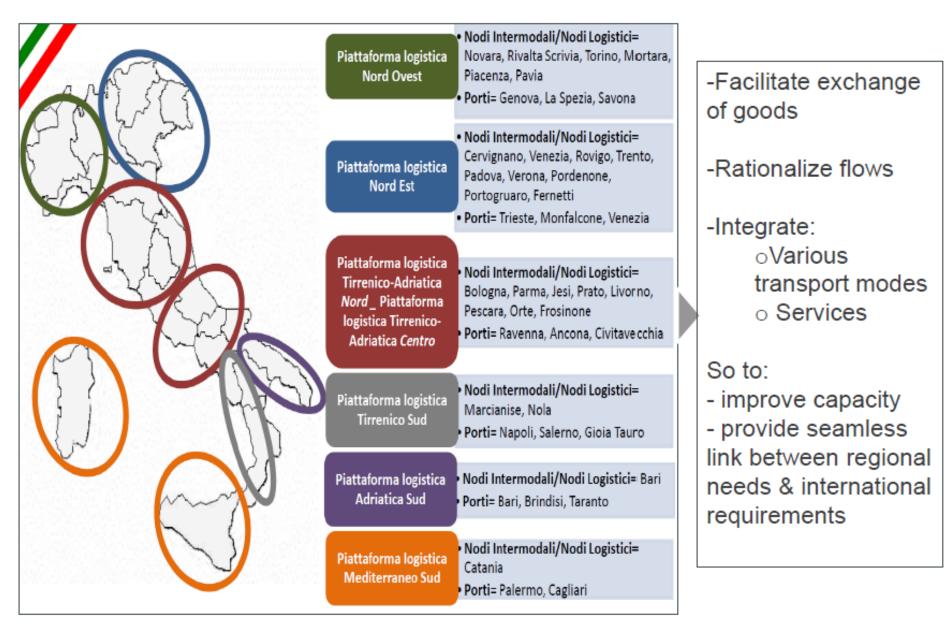
hub & spoke

-Hubs: Milano, Cervignano, Bologna

-Emergence & organization of INTERPORTI



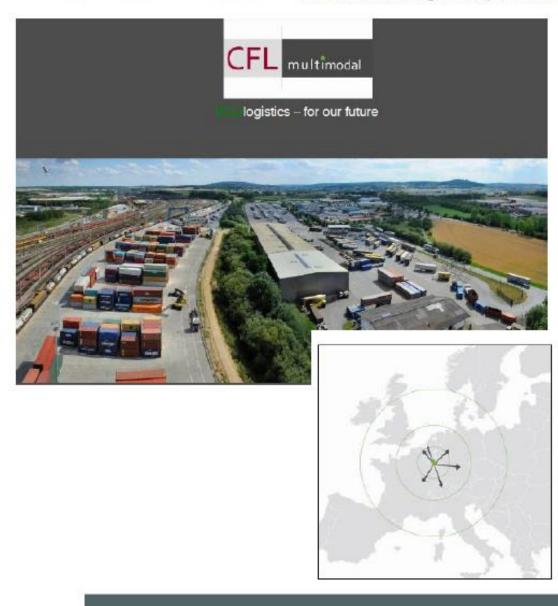
Source: UIR 2012



Source: UIR, 2012

LUXEMBURG

Intermodality - multimodality : an answer for optimizing flows The Luxembourg example on how to create value for transit flows



Bettembourg as,

A Rail transportation pan-European hub

A logistics platform for the Hinterland of Zeebrugge and Antwerp

An efficient logistic services provider

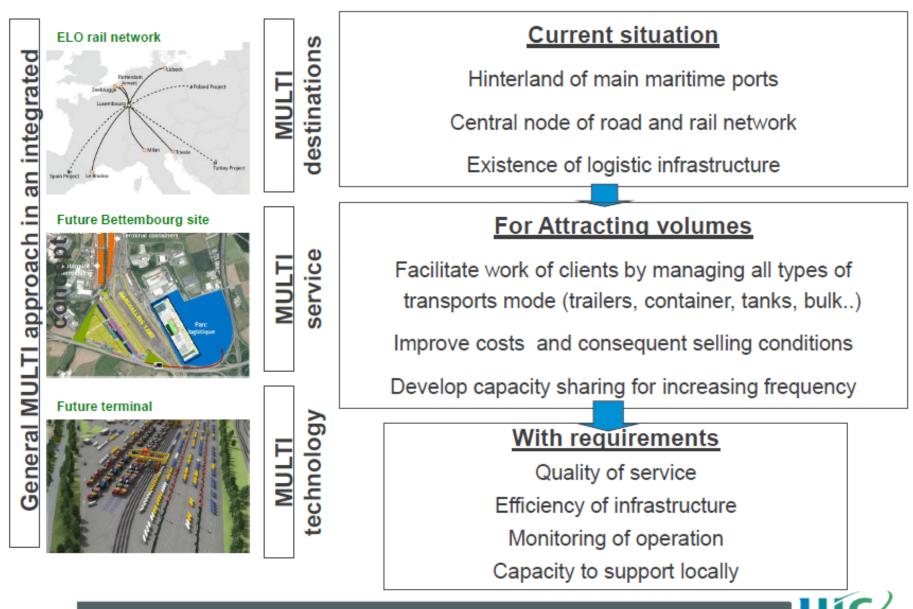


Luxembourg: General context in terms of multimodal development



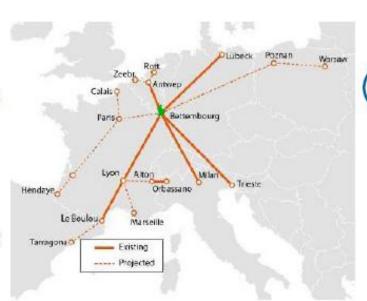
Source: CFLMM, GRFC 2012

Bettembourg, the multimodality challenges to assure future growth



- Combined transport connections from Bettembourg to:
 - the North Sea , Baltic Sea and Mediterranean Sea
 - the main European industrial centers
- Positioning of Bettembourg at the center of a network of European Rail Motorways under construction





- Client-dedicated logistic solutions
- Freight forwarding & global transport solutions by air and sea
- Rail and road transportation (FTL/LTL)
- Regional distribution
- Parcel services (UPS partner for Luxembourg)



- Handling, Packaging & Picking
- Customs agency services



NETWORK





Source: CFLMM, 2013

OVERALL TRENDS

Increasing container carriers size:
16000 TEU today
Congestion restrains storage and marshalling possibilities
Limited inland connections capacity by all modes
Delays appear in the supply chains



Customer demand according to road

Punctuality	For many customers punctuality is more important than the actual transit time
Reliability	Continuous compliance of guaranteed capacities
Frequency	Increasing reliability by frequently departures
Flexibility	Ability to respond to varying volumes
Density	Dense hinterland network
Price- Performance	Competitiveness to direct road transport
Security	Avoiding damages or theft
Information	Seamless bi-directional IT-process of booking, order processing, billing as well as tracking and tracing

When East meets West: Global flows need regional distribution

For rail to be fully competitive with other transport modes like deep-sea shipping in Asian transports it is vital to have regional distribution networks at hand.

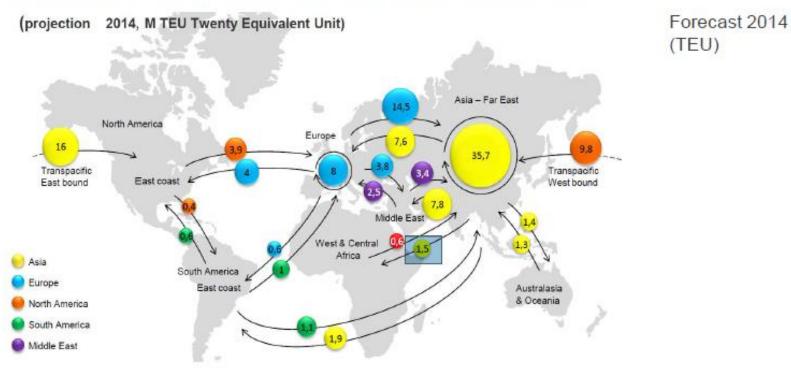
Global supply-chains do not end/begin in a major European hub. There is need for distribution/collection of cargo at the door of our European costumers.

This means that a reliable network is needed to feed and de-feed the big international rail hubs.





Interest for transcontinental rail developments



<u>Fact</u>: Long-term (2030), rail transport between Asia and Europe is forecast to reach around 950,000 TEU p.a. This includes traffic from East Asia, Mongolia and Kazakhstan to the EU in both directions. Traffic from South Asia could add another 150,000 TEU in the long-term.

Fact: Already today, rail could hypothetically achieve a potential of 480,000 TEU p.a providing some adjustments

<u>Fact</u>: Need to create awareness on opportunities, prepare the ground for enhanced rail cargo services between Asia and Europe and to promote rail transport solutions



Source : GGS - Containerisation International 2012 - Drewry

To exploit the huge market potential, Eurasian rail services need to be improved significantly along key levers

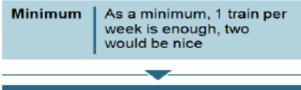


Transport time	٢	 Time is the key differentiation between rail and maritime transport.¹⁾ Only fast transport times enable benefits compared to sea and trigger monetary benefits for shippers Priority should be given to reliability/predictability rather than winning 1 or 2 days more
Reliability	Ì	 Predictability is key to shippers and customers Reliability allows for price premiums if time-sensitive or production-critical materials/goods bear high opportunity costs; reliability might differentiate rail if being further improved
Target markets	K	 Rail generates highest benefits in hinterland areas for high-value goods. It should optimize its product offer for these interfaces (continental consolidation points) Look for balanced traffic or combine shorter eastbound traffics along way back to Asia
Pricing		 Rail can compete with a comprehensive price view: D2D, working capital, lead time Working capital savings, time-to-market and built-to-order benefits allow for a price premium, but are highly dependent on fast and reliable transport times
Infrastruc- ture, Ops		 Infrastructure requires continuous updates and extensions for long-term rail success In addition, rail needs to complement its westbound services with eastbound solutions to optimize rolling stock and container availability at key origins
Frequency, flexibility	Å	 Unpredictable frequency reduces attractiveness of rail. A regular service is entry condition for many customers Target frequency of at least 1-2 departures per week, ideally more than 3
Customs	* +,	 Improvements urgently required, but also related to mistakes by operators/shippers CIM/SMGS consignment note and paperless transport keys to accelerate border crossing Transit customs logic: customs only at O/D terminals





Required frequency [trains/day]



Ideal Ideally, more than 3 trains per week

Additional services



- Position rail as a different product than sea/air with their daily departures (individual carrier less frequent)
- Ensure high number of services Asia-Europe from consolidation points/terminals (i.e. minimum volume per train to be ensured for terminals)
- Benefit from feeder trains/trucks to terminals to be able to deal with smaller volumes from original customer points - cooperate with feeder service companies at origins (e.g. Chinese railways)
- Introduce schedule
- · For block trains, adapt frequency to specific customer needs (departure when required)/ enhance joint planning with customers



- Additional services mentioned during the interviews, examples warehousing, labelling, re-packaging
- Are usually done in the proximity of ports/terminals, i.e. are also common for maritime transport



Additional services normally offered by logistics/forwarding companies, i.e. rail operators do not need to take care of them or would then compete with their ordering parties



- However, transparency services need to be established to comply with market standards, examples train/container tracking, automatic delay messages
- Additional services incur additional time and hence dilute the time advantage of rail

Little potential for rail differentiation, rather need to close the gap to market standards



INTERNATIONAL UNION OF RAILWAYS - ASIA

Final Report – Volume 1 February 2010

Enhancement of Containerisation in Asia



connectedthinking

PRICEWATERHOUSE COPERS S

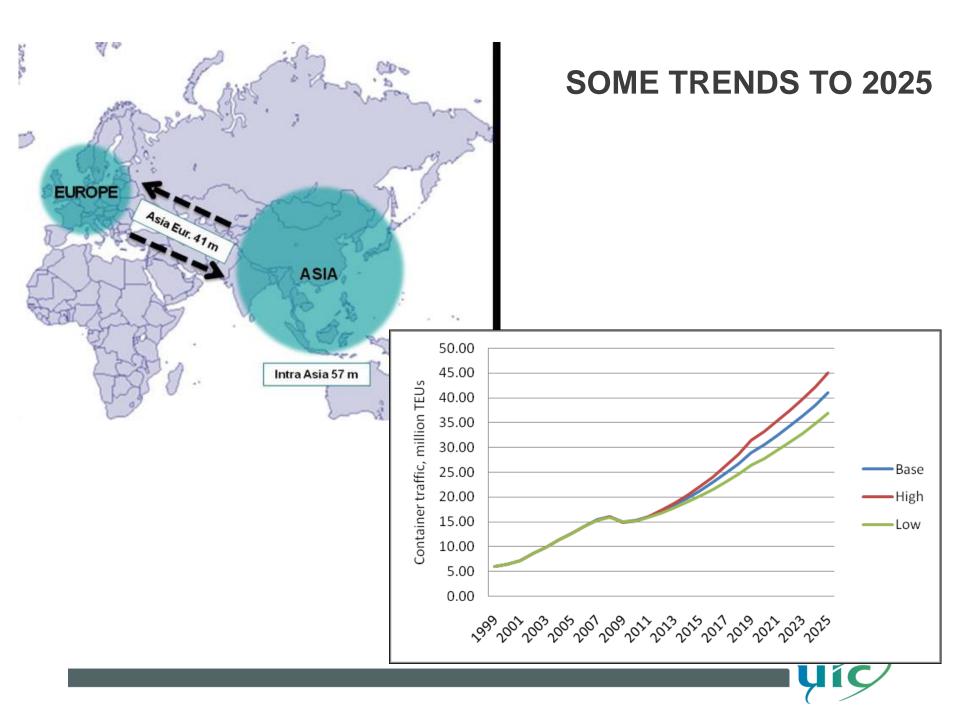
ENHANCEMENT OF CONTAINERIZATION IN EURO-ASIA

- **Economic growth** of China, CIS and ASEAN countries, + Emergence as manufacturing hubs of the world,

=> Containerization and development of container ports progressed rapidly in Asian ports.

 \Rightarrow International container movement relies extensively on maritime transportation, with road transportation being used for first-mile and last-mile connectivity, **but a larger role for railway transportation** could be targeted in future.

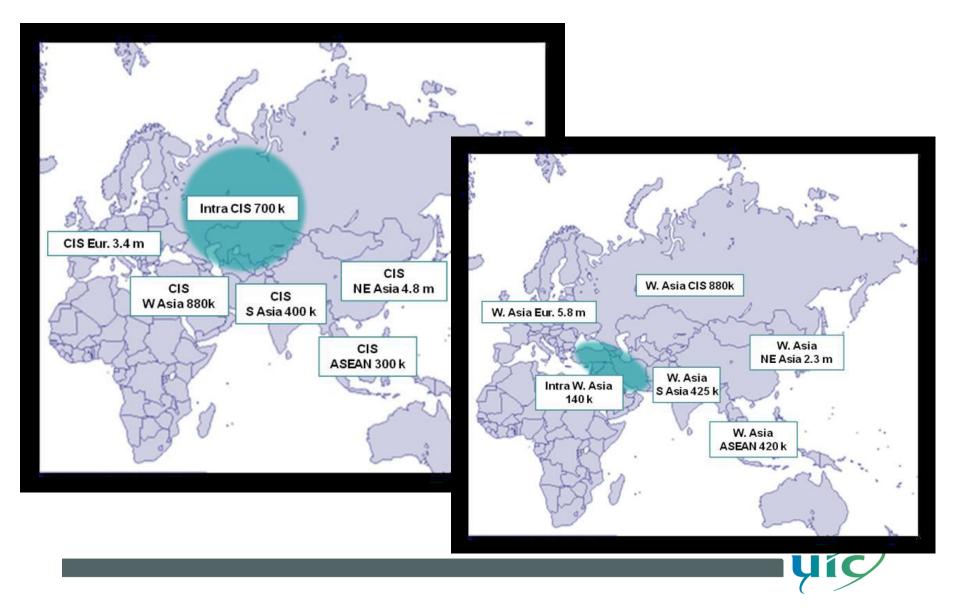
=> Analyzes the present level of container traffic in Asia, estimates potential container traffic growth by 2025, analyses modal mix of container movement in Euro-Asia, identifying and analyzing key challenges for increase role of railways in container transportation in future.



International container traffic with Europe and other Asian regions (including intra-regional trade)					
Deviews	2025	CAGR			
Regions	(million TEUs)	2014-19	2020-25	2007-25	
ASEAN	22.8	7.42%	4.72%	5.36%	
South Asia	13.8	12.88%	9.09%	9.89%	
North-East Asia	73.1	9.62%	6.90%	7.03%	
CIS	10.6	10.70%	6.93%	7.75%	
West Asia	9.8	7.99%	5.62%	6.02%	



Ex: CIS and WA with neighbouring regions in 2025

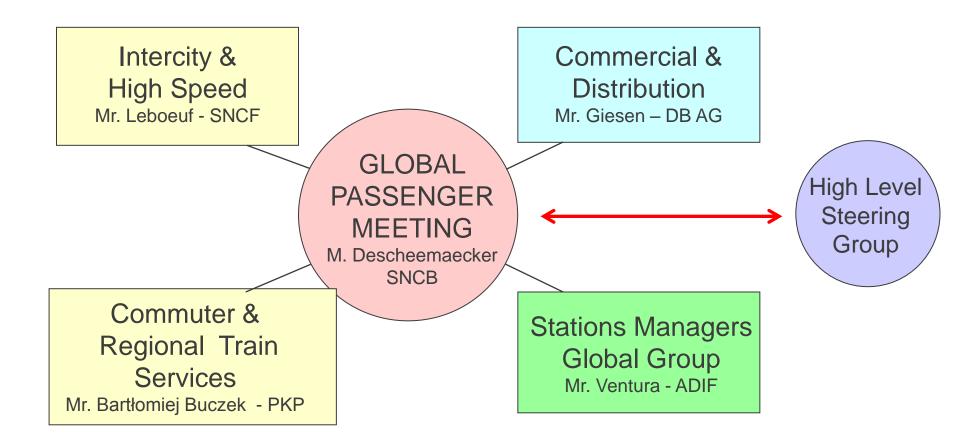


Scenario Analysis for GDP variation - Impact of GDP variation on container traffic (in mn TEUs)

	CAGR		
	2007-25	2007-25	2007-25
	Base	High	Low
Asia's Trade with Europe	5.57%	6.13%	4.98%
ASEAN Trade with Europe and Asia	5.36%	5.94%	4.79%
S Asia Trade with Europe and Asia	9.89%	11.03%	8.78%
NE Asia Trade with Europe and Asia	7.03%	7.80%	6.27%
CIS Trade with Europe and Asia	7.75%	8.54%	6.92%
W Asia Trade with Europe and Asia	6.02%	6.57%	5.30%

	CAGR for 2007-25 (Base)	CAGR for 2007-25 (Base with additional containerisation)
Asia's Trade with Europe	5.90%	8.22%
ASEAN Trade with Europe & Asia	6.18%	8.44%
S Asia Trade with Europe & Asia	12.67%	13.84%
NE Asia Trade with Europe & Asia	7.67%	9.35%
CIS Trade with Europe & Asia	9.28%	14.20%
W Asia Trade with Europe & Asia	8.57%	10.58%

UIC Passenger activity Four sectors





Customer Experience Lifecycle

Consultation Timetable Information Consultation of Pricing and Tariffs

Booking and Availability Ticketing (Home Print, Mobile, ATB) Trip Information Services Control

Post-Trip (Compensation Refunds)



What do Customers Want?

>On-the-go connectivity to Internet

Mobile/Internet booking and more (real-time information)

- Booking/Modification
- Train Status Information
- Boarding Passes
- Station Information (services, contact, maps, stores, hours, etc)
- Platform Information
- Connections

You're Mobile, Are We ?







What do the Railways Want?

>Increased operational efficiency

Improve productivity from existing systems Streamline and optimize business procedures

> Provide a Hassle-free travel experience, and more travel booking options beyond core rail services which form only one portion of the consumer's door-to-door journey

One-stop trip planning and purchase

Seamless door-to-door travel (using several transport modes) Convenient and easy connections at the transportation hubs



What do the Railways Want?

- > Gain Market Share for Rail Transport, the operators need to better use technology to differentiate their brands and services in customers' mind
- > Retain control over their products and distribution, due to the fact that they may no longer be the primary recipients of customer data and could lose out on selling ancillary services. They need to develop their multichannel strategies to better connect with and understand online consumers

> On-the-go connectivity

Provide Mobile booking and more



Integration: a political priority

Vice-President of the European Commission, Sim Kallas, commissioner of transport



- > "A Single European Transport Area depends on effective and interoperable Europe-wide systems for multi-modal travel planning and integrated ticketing"
- > "Why can't I, as a European traveler, plan my travel from Helsinki to Lisbon, using different transport modes, book my travel and get the ticket in one go?"

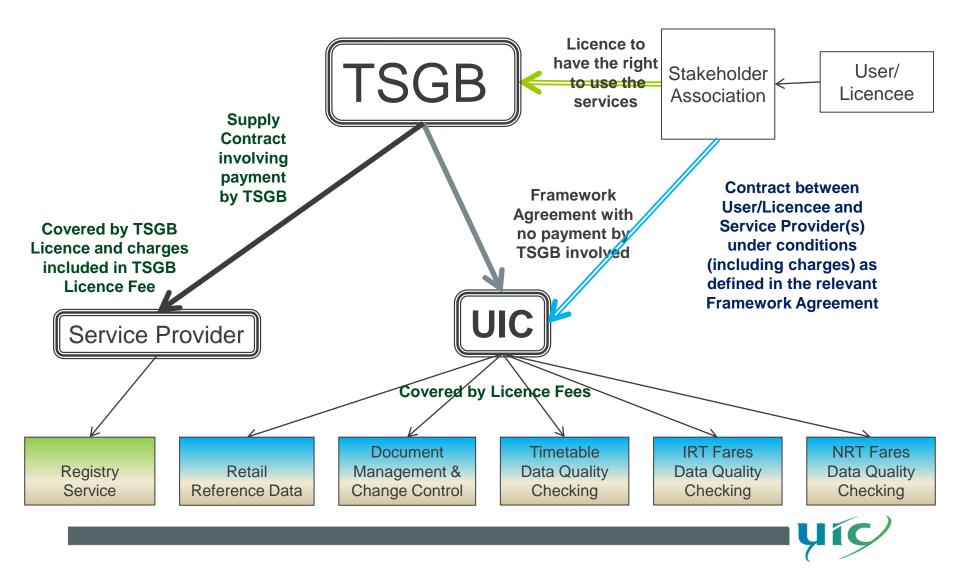


Where does Europe go from now?

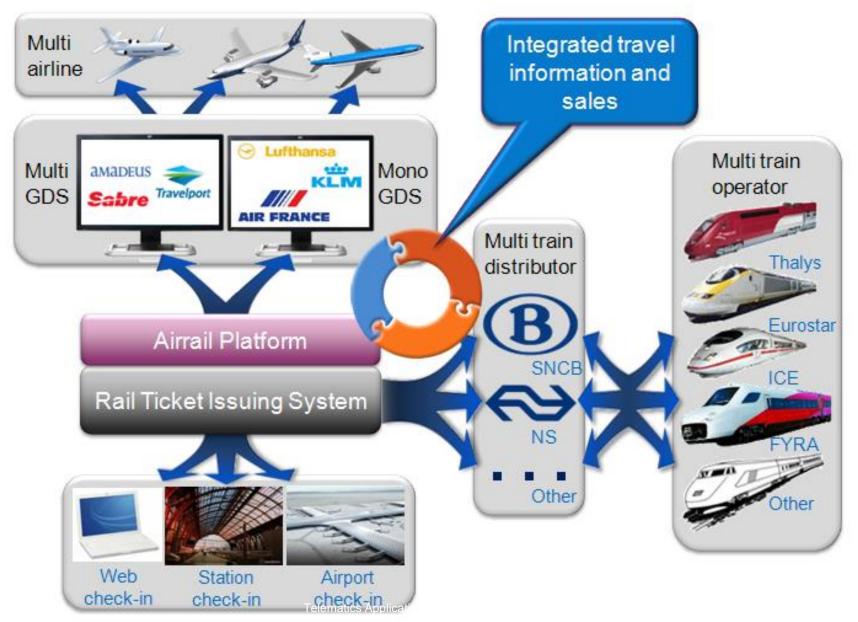
- > Next step: Development of a sector's strategy for international (cross-modal) distribution
- > Objective: ensure railways have a large range of options at their disposal:
 - Own distribution
 - Distribution via third parties
 - Common standards and interfaces
 - Join forces with IATA



UIC service proposal for TAP-TSI Service Governance Body (TSGB)



Joint intermodal concept



MERITS: UIC tool for timetables



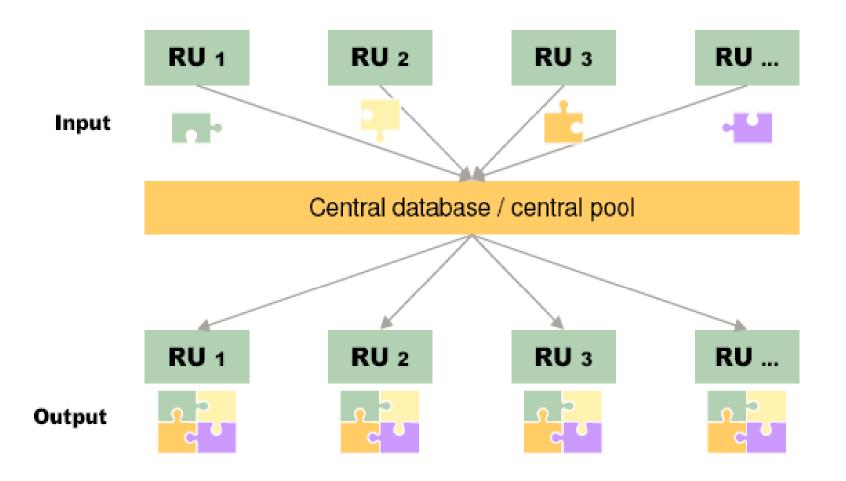
Multiple European Railway Integrated Timetable

Storage

- The database of UIC for
 - Timetable
 - Stations



Concept

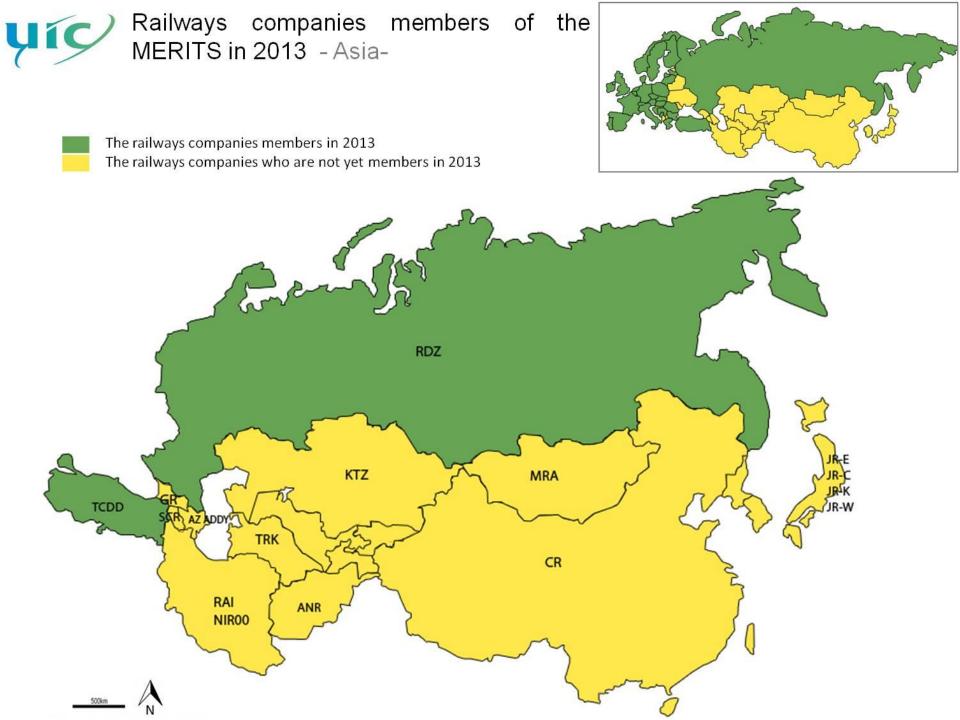




Stakes of MERITS

- To provide its own schedules to the community in order to develop an international clientele
- To have schedules of the other railways to develop the international rail traffic
- To have schedules to be able to position RUs as suppliers of IT software solution, journey planner ...





MERITS Asian partners

- UIC would like to integrate the following countries in the MERITS-PRIFIS community:
 - China
 - Belarus
 - Ukraine
 - Kazakhstan
 - Kyrgyzstan
 - Mongolia
 - Moldova
 - Tajikistan
 - Uzbekistan
 - Iran, ...
- We can provide the access of the MERITS-PRIFIS tool, help the railway undertaking to join the community

Program of work for 2014

- Commercial and distribution
 - Participation of all interested members in MERITS and PRIFIS
 - Participation in UIC Technical group about "Universal train Ticket"
 - Accessibility: participation in the PASSAGE project
 - e-ticketing workshop (1 or 2 per year)
- Stations :
 - participation in the SMGG (Station Manager Global Group)
- Intercity and Highspeed
 - Working groups about environment, financing...
 - Training on High Speed Systems (June)
- TOPRAIL (Tourist Opportunity for Passenger Trains)
- Signage (UIC leaflet 413)



Deliverables in 2013 « AGCS»



Market Research

Vienna - Moscow, November 2013

автоматического изменения ширины колеи

ineco



Проекты "Систем автоматического изменения ширины колеи"



Задача 4: Описание согласованной процедуры утверждения систем автоматического изменения ширины

колеи

	Имя	Подпись	Дата
Автор	Беатрис Эрнандес Хименес Тамара Родригес Гонсалес Педро Лилло Полайна		27/11/2013
Проверено	Эдуардо Маркос Гомес		27/11/2013





ACHIEVED BY UIC IN 2013 FOR TAF Regulation (Telematic Applications for Freight)

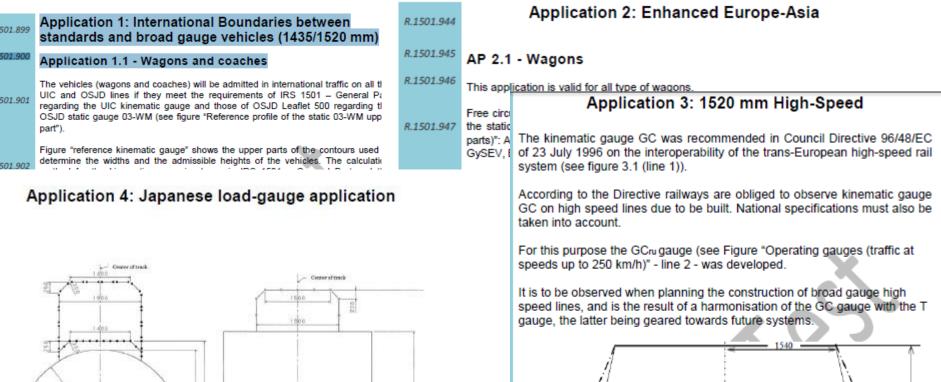
-first IT-related Technical Specification for Interoperability in Europe

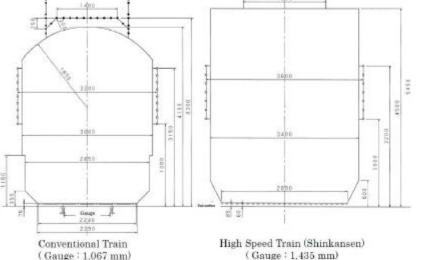
 Core Text Change Requests for the revision of the Regulation
 Development and delivery of the sector Monitoring Plan
 Development and delivery of the Change Requests to add the Electronic Consignment Note to the Technical Catalogue
 Development and delivery of the Change Requests to modify and align the RID Dangerous Goods Representation in the Technical Catalogue

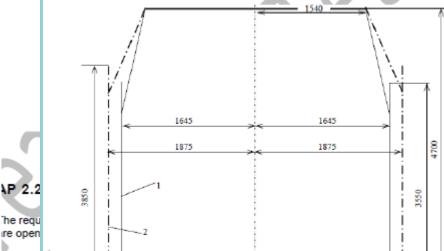
• Provision of technical analysis for the Change Management process



1st INTERNATIONAL RAILWAY STANDARDS: IRS 1501







TRAINING

- Moscow State University of Railway Engineering, Moscow

"International logistics chain including PPP issues"

Provisional date: 19-23 May 2014

=> First training session dedicated to EATL corridors issue



SECURITY ON EATL

• On 26 27 March in Helsinki, meeting of the security platform working group "security of international corridors – border crossings" led by PKP PLK.

• Seminar on comprehensive protection, safety and security in Ankara on 6 and 7 May : a session will dedicated to freight



■ ■ ■ Thank you for your kind attention

Vincent VU Director Institutional Relations, UIC

